

ScienceDirect



Advancing sustainability through mainstreaming a social-ecological systems perspective

Joern Fischer¹, Toby A Gardner², Elena M Bennett³, Patricia Balvanera⁴, Reinette Biggs^{5,6}, Stephen Carpenter⁷, Tim Daw⁵, Carl Folke^{5,8}, Rosemary Hill⁹, Terry P Hughes¹⁰, Tobias Luthe¹¹, Manuel Maass⁴, Megan Meacham⁵, Albert V Norström⁵, Garry Peterson⁵, Cibele Queiroz⁵, Ralf Seppelt¹², Marja Spierenburg¹³ and John Tenhunen¹⁴



The concept of social-ecological systems is useful for understanding the interlinked dynamics of environmental and societal change. The concept has helped facilitate: (1) increased recognition of the dependence of humanity on ecosystems; (2) improved collaboration across disciplines, and between science and society; (3) increased methodological pluralism leading to improved systems understanding; and (4) major policy frameworks considering social-ecological interactions. Despite these advances, the potential of a social-ecological systems perspective to improve sustainability outcomes has not been fully realized. Key priorities are to: (1) better understand and govern socialecological interactions between regions; (2) pay greater attention to long-term drivers; (3) better understand the interactions among power relations, justice, and ecosystem stewardship; and (4) develop a stronger science-society interface.

Addresses

- ¹ Faculty of Sustainability, Leuphana University Lueneburg, Germany ² Stockholm Environment Institute, Sweden
- ³ Department of Natural Resource Sciences and McGill School of Environment, McGill University, Montreal, Canada
- ⁴ Centro de Investigaciones en Ecosistemas (CIEco), Universidad Nacional Autónoma de México (UNAM), Mexico
- ⁵ Stockholm Resilience Centre, Stockholm University, Sweden
- ⁶Centre for Studies in Complexity, Stellenbosch University, South Africa
- ⁷Center for Limnology, University of Wisconsin-Madison, USA
- ⁸ Beijer Institute of Ecological Economics, Royal Swedish Academy of Sciences, Sweden
- ⁹ CSIRO Land and Water Flagship and James Cook University Division of Tropical Environments and Societies, Australia
- ¹⁰ARC Centre of Excellence for Coral Reef Studies, James Cook University, QLD 4811, Australia
- ¹¹ Institute for Tourism and Leisure, University of Applied Sciences HTW Chur, Switzerland
- ¹² UFZ Helmholtz Centre for Environmental Research, Department Computational Landscape Ecology, Germany
- ¹³ Department of Organization Sciences, VU University Amsterdam, The Netherlands
- ¹⁴ University of Bayreuth, Germany

Corresponding author: Fischer, Joern (joern.fischer@uni.leuphana.de)

Current Opinion in Environmental Sustainability 2015, **14**:144–149 This review comes from a themed issue on **Open issue**

Edited by Eduardo S Brondizio, Rik Leemans and William D Solecki

Received 16 September 2014; Revised 20 May 2015; Accepted 02 June 2015

http://dx.doi.org/10.1016/j.cosust.2015.06.002

1877-3435/© 2015 Elsevier B.V. All rights reserved.

Introduction

Humanity depends on nature for life support, but human activities are changing ecosystems around the world in profound and uncertain ways [1]. Overcoming prominent conservation and development challenges of the 21st century requires an understanding of the complex and evolving links between ecosystems and human societies [2]. For example, the conservation of tropical forests cannot be achieved without also considering expanding agricultural markets and increased demand for agricultural commodities [3,4]. Food security, in turn, depends not only on securing environmentally sustainable agricultural production, but also requires institutions that ensure a more equitable distribution of agricultural products [5,6]. Similarly, the sustainability of the world's fisheries cannot be addressed separately from the livelihoods of coastal communities [7], or from the management of other potential protein sources such as agriculture, aquaculture, or bushmeat [8]. More than ever, integrated approaches are needed to foster sustainable development — that is, an equitable advancement of human well-being that does not compromise ecosystem integrity [2].

The concept of social-ecological systems [9,10] — also termed coupled human-environment systems [11,12] or coupled human and natural systems [13] — provides a

powerful analytical frame for understanding the interlinked dynamics of environmental and societal change (Figure 1). Social–ecological systems are complex adaptive systems characterized by feedbacks across multiple interlinked scales that amplify or dampen change. These feedbacks underlie the capacity of the biosphere to sustain human progress and development. However, they also sometimes result in non-linear behavior where minor changes in a controlling (or slow) driver cause abrupt, system-wide reorganization [14,15°,16]. Such dynamics can generate surprises and substantial uncertainty about system behavior. As interactions between people and ecosystems increase in scale, scope, and intensity, understanding the dynamics of social–ecological systems is becoming increasingly important.

Notably, the concept of social–ecological systems is not rigid. For example, Scholz [11] identified sixteen different frameworks for analysing human–environment relationships. Despite its flexibility, the concept has also been criticized, especially because it may foster a false dualistic understanding of humanity as an entity outside the natural environment [17].

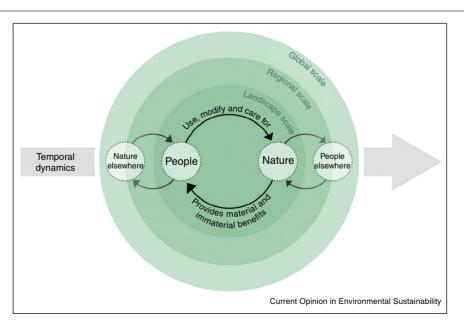
Notwithstanding these concerns, in this paper, we review four ways in which advances in sustainability science and practice have been inspired by growing recognition of the interlinked nature of social–ecological systems. Despite the significance of these advances, we argue they still fall short of what is needed. Because of this, we also identify four priority areas in which further efforts are required to

Figure 1

improve our understanding of social-ecological systems, and foster progress towards sustainable development.

Advance 1: recognition is growing that humanity depends on nature

The dependence of people on the biosphere is increasingly accepted in research, policy, and business. Although uncertainty remains about how to best achieve a balance between near-term and long-term improvements in human well-being and ecosystem integrity, it is now widely agreed that human well-being and ecosystem integrity are fundamentally linked [18]. People are increasingly viewed as dependent on nature and as stewards with ethical obligations - both towards other living creatures and towards future generations of people (who will depend on Earth's life support systems to continue functioning) [19]. In recognition of this, governments have commenced new initiatives such as The Economics of Ecosystems and Biodiversity project (www.teebweb. org/), the Intergovernmental Platform on Biodiversity and Ecosystem Services (www.ipbes.net/), as well as national ecosystem assessments (e.g. UK, uknea. unep-wcmc.org/; Sweden, www.regeringen.se/sb/d/ 17143/a/207731/). Recognition of the myriad ways in which humanity depends on nature is also growing in the private sector, as exemplified by initiatives such as the Natural Capital Declaration signed by over 40 global financial institutions (www.naturalcapitaldeclaration. org/), and sustainability leadership by individual companies (e.g. the European Outdoor Conservation Association: www.outdoorconservation.eu/).



Social-ecological systems are interdependent and linked systems of people and nature, which are nested across scales. This reflects that people are part of ecosystems and shape them, from local to global scales, and are at the same time fundamentally dependent on the capacity of these systems to provide services for human wellbeing and societal development. Social-ecological interactions play out against a backdrop of global change and other temporal dynamics.

Advance 2: the need for solutions to sustainability problems has increased communication and collaboration across disciplines, and between science and society

Although the multi-facetted nature of sustainability problems has been recognized for decades, the actual practice of interdisciplinarity (different disciplines working together) and of research involving stakeholders has long lagged behind theory. However, this is now starting to change. There is a growing number of studies, journals, and 'inter-disciplines' that transcend the social and natural sciences, such as the ecological economics or urban ecology. In addition, policies and institutions are increasingly supporting holistic research approaches, with funding bodies increasingly rewarding not only disciplinary excellence, but also interdisciplinarity, stakeholder engagement and practical impact. For example, the UK government, in its 2014 national review of research excellence, attributed one fifth of overall research performance to measures of impact (www.ref.ac.uk). Similarly, the US National Science Foundation has specifically recognized the need for interdisciplinarity to solve environmental problems [20]; and co-design of research with stakeholders is at the very core of Future Earth, a major new global research initiative (www.futureearth.info/). Transdisciplinary research frameworks are evolving to further support the integration of societal problems into scientific processes, and the adoption of scientifically derived solutions into practice [21°]. New platforms such as the Swiss td-net (www.transdisciplinarity.ch) explicitly support transdisciplinary research. Similarly, the International Long Term Ecological Research network (ILTER; www.ilternet.edu) has evolved to incorporate social-ecological research and perspectives from outside academia [22,23]. Moreover, curricula and academic institutions are being reformed in recognition of the need to understand and solve problems beyond those that can be addressed within traditional disciplines, as shown (for example) by extensive reforms in academic programs at the National University of Mexico, and the emergence of sustainability-oriented institutions such as Arizona State University (USA), the Stockholm Resilience Centre (Sweden), and Leuphana University Lueneburg (Germany); as well as transdisciplinary PhD programs (e.g. the Tsama programme at Stellenbosch University, South Africa), and transdisciplinary elements in many other curricula (e.g. Centre for Key Qualifications at University of Freiburg, Germany; HTW Chur, Switzerland).

Advance 3: conceptual and methodological pluralism is increasing in an effort to better understand complex social–ecological systems

Many sustainability scientists are increasingly comfortable using multiple conceptual frames and methodological approaches to solve real-world problems. This change reflects a shift in research foci, away from an emphasis on studying different resources separately, towards a more holistic focus on multifunctional systems and their resilience to ongoing and new pressures (e.g. in coral reefs, agricultural landscapes, large watersheds), often considering multiple scales and stakeholders, and their interplay [24]. This integration, in turn, has encouraged many researchers to be open to accepting new approaches, and be epistemologically agile in adopting multiple methods in their own work. Some emerging approaches are helping to understand complex sustainability problems in a wide range of circumstances. For example, qualitative or quantitative network analysis is increasingly being applied to problems in realms ranging from illegal fishing [25] to watershed management [26[•]], to community resilience and tourism [27]. Similarly, scenario planning has helped stakeholders to prepare for an uncertain future in contexts ranging from agricultural development [28] to biodiversity conservation [29].

Advance 4: appreciation of social–ecological systems is beginning to influence major policy frameworks

Increasingly, the lessons learnt from social-ecological research are influencing not only researchers, but also policymakers. On a global level, the latest draft of the UN Open Working Group on Sustainable Development Goals recognizes the linkages between economic, social and environmental aspects of sustainable development (sustainabledevelopment.un.org/focussdgs.html). For example, the proposed Goal 2 — 'End hunger, achieve food security and improved nutrition, and promote sustainable agriculture' - combines the socioeconomic target of achieving food security with the environmental target of maintaining resilient ecosystems. Similarly, the United Kingdom commissioned a report on food system priorities, which recognized linkages between society and ecosystems, including aspects ranging from food production to consumer values and ethics [30]. Likewise, the Biofuels Directive of the European Union (2009/28/EC) recognizes that while biofuels provide an alternative source of energy, their indirect effects on land use change also must be managed. Finally, the recent reform of the European Union's Common Agricultural Policy (CAP) introduced a compulsory 'green direct payment', which provides economic incentives to farmers to implement various environmental measures. Especially in their implementation, some of these policies still fall short of what is necessary [31[•]], but there is clear evidence that socialecological interactions are beginning to be recognized by policymakers.

Compared to only one or two decades ago, the advances outlined above reflect an important shift in how both the research community and society at large view links between ecological and social systems. The crucial role that social–ecological linkages play in the pursuit of sustainability is increasingly recognized. Yet, the consequences of this recognition still need to be embraced much more broadly and deeply by society to successfully resolve mounting environmental and social challenges. In the face of increasingly large-scale, rapid and interconnected social and ecological change, we argue that a step-change is needed in how research is done, and how research and society relate to and engage with one another. To this end, we outline four interlinked priorities for researchers and decision makers.

Priority 1: social–ecological interactions between regions need to be better understood, and institutions should be developed to govern such interactions

To date, much social-ecological research has focused at the regional scale (typically spanning hundreds to thousands of square kilometers). The regional scale is useful because it can meaningfully connect tangible problems relevant to local stakeholders with researchers and policy makers [32], and it relates to a specific cultural context. While social-ecological challenges at smaller scales can be idiosyncratic, and at larger scales abstract, the regional scale thus provides a powerful intermediate scale. However, regions cannot be treated as separate units. New research is required to better understand social-ecological interactions between regions, and across large distances; as well as the institutional and governance contexts in which they operate [33°,34,35]. For example, forest regrowth in one region can result in unsustainable land use being displaced to other regions [3]. As new insights are generated, better-designed institutions that foster international cooperation should be developed that can adequately address the sustainability challenges of an increasingly interconnected world [36].

Priority 2: both researchers and decision makers must pay greater attention to longterm drivers that gradually shape social– ecological systems

Although rapid changes can be very important in some settings, it is widely acknowledged that slow drivers can exert disproportionate control on the long-term trajectory of social-ecological systems [37,38°]. For example, the slow release of phosphorus from lake sediments, and even slower release from watershed soils, can be dominant drivers of lake eutrophication in agricultural regions [39]. As slow drivers push a system towards a threshold, faster-moving variables and sudden shocks can push the entire system across a threshold into a persistent, alternate regime [40]. This dynamic occurs in many ecological systems, including for example, spruce budworm infestations in northeastern USA and eastern Canada [41], and coral reefs around the world [42]. Slow drivers, however, cannot be easily studied. For this reason, research has often focused on faster variables that are more readily apparent and of immediate economic interest to society, such as agricultural production, fish catch, or timber production [43]. Slow drivers are also important for the social components of social–ecological systems [44], and include gradual shifts in cultural norms, dominant paradigms, and the distribution of power [45,46]. For example, the evolution and spread of capitalist economic systems can be considered a slow societal variable, which (according to Marxian analysis) has fundamentally shaped human–environment relationships, including overconsumption and the surpassing of environmental limits [47]. Increased attention to slow drivers, and to systemwide consequences of the interplay between slow and fast drivers, is needed to improve sustainability.

Priority 3: the interactions among power relations, equity, justice and ecosystem stewardship need to be better understood

Issues related to power and justice are important in their own right, and also can have a decisive impact on whether efforts to improve ecological outcomes succeed or fail (e.g. as in the case of REDD+ [48]). Power and justice issues therefore should be incorporated into social-ecological analyses. Key considerations to include are distributive justice and the sharing of costs, benefits and risks, but also procedural justice, access to decision-making, and contextual equity linked to the histories of injustices and cultural domination [49[•]]. To effectively navigate these issues, better knowledge is required about which conditions enable successful co-governance of natural resources, and about the roles played by new or external actors, to effectively redress historical injustices while also promoting ecosystem stewardship [50]. A key challenge will be to identify the mechanisms and conditions that influence outcomes for marginalized communities, including instances where differences in interests among actors cannot readily be resolved through collaboration [51]. Better understanding of how power and knowledge mobilize public discourse, and how different world views and values interact with ecosystem governance is also required, and is increasingly becoming subject to research [52,53]. Finally, it will be important to consider more deeply the role that scientists themselves play as actors, and the consequences that research may have on distributive, procedural and contextual justice [54].

Priority 4: commitment is needed by governments and society at large to support the development of a stronger science– society interface

Addressing new social–ecological problems requires the collaboration of researchers with policy makers, practitioners, and citizens — in order to develop effective policies, practices, and knowledge in a socially acceptable fashion. Although the concept of social–ecological systems has gained currency in the last few years, many researchers active in this area still face incentive structures that primarily reward disciplinary science that does

not engage with society. We expect that many researchers active in social-ecological systems research would proactively work to strengthen the science-society interface if they are given the institutional support to do so. However, a quantum change is needed in the design of both research strategies and incentive systems if research organizations are to meet the challenges presented by an ever more interconnected and rapidly changing world. There are many ways in which science and society can be more tightly and constructively coupled, including through increased outreach, professional capacity building and cross-sectoral secondment opportunities, as well as through closer participation of practitioners in the identification of research priorities and in the research process itself [55]. Longer-term commitments of funding and political support are vital for allowing such initiatives to flourish and to ensure that institutional memory is protected against a constant cycling of people and short-term projects.

Conclusion

The concept of social–ecological systems has provided a lens of analysis that sharply puts in focus humanity's dependence on nature, our burgeoning influence upon it, as well as our ethical obligations towards it. We conclude that sustainability scientists as well as policy makers and other stakeholders are increasingly interested in the concept of social–ecological systems. Yet, there is a real danger that the growing challenges of the Anthropocene — such as climate change, global social injustices, and biodiversity loss — will outpace the progress that is being made. We hope that the advances and priorities outlined above can provide renewed motivation and stimuli for research and practice in areas where progress is most urgently needed.

Acknowledgements

The Foundation for Strategic Environmental Research (Mistra) supported this research through a core grant to the Stockholm Resilience Centre. JF was funded by a Sofja Kovalevskaja Award through the Alexander von Humboldt Foundation. TH was supported by a Laureate Fellowship from the Australian Research Council. TAG was supported by the Swedish Research Council Formas. CF was partly funded through the Global Economic Dynamics and the Biosphere Academy Programme. The paper is a contribution to the Programme on Ecosystem Change and Society (www. pecs-science.org).

References and recommended reading

Papers of particular interest, published within the period of review, have been highlighted as:

- of special interest
- •• of outstanding interest
- Rockström J, Steffen W, Noone K, Persson Ã, Chapin FS, Lambin EF, Lenton TM, Scheffer M, Folke C, Schellnhuber HJ et al.: A safe operating space for humanity. *Nature* 2009, 461:472-475.
- Kates RW, Clark WC, Corell R, Hall JM, Jaeger CC, Lowe I, McCarthy JJ, Schellnhuber HJ, Bolin B, Dickson NM et al.: Sustainability science. Science 2001, 292:641-642.

- 3. Lambin EF, Meyfroidt P: Global land use change, economic globalization, and the looming land scarcity. *Proc Natl Acad Sci U S A* 2011, **108**:3465-3472.
- Tilman D, Balzer C, Hill J, Befort BL: Global food demand and the sustainable intensification of agriculture. Proc Natl Acad Sci U S A 2011, 108:20260-20264.
- 5. Lang T, Barling D: Food security and food sustainability: reformulating the debate. *Geographical J* 2012, **178**:313-326.
- Chappell MJ, Wittman H, Bacon CM, Ferguson BG, Barrios LG, Barrios RG, Jaffee D, Lima J, Méndez VE, Morales H et al.: Food sovereignty: an alternative paradigm for poverty reduction and biodiversity conservation in Latin America [v1; ref status: indexed, http://f1000r.es/233]. F1000Research 2013, 2:235 doi: 210.12688/f11000research.12682-12235.v12681.
- 7. Allison EH, Ellis F: The livelihoods approach and management of small-scale fisheries. *Marine Policy* 2001, **25**:377-388.
- Brashares JS, Arcese P, Sam MK, Coppolillo PB, Sinclair ARE, Balmford A: Bushmeat hunting, wildlife declines, and fish supply in West Africa. Science 2004, 306:1180-1183.
- 9. Berkes F, Folke C (Eds): Linking Social and Ecological Systems. Cambridge University Press; 1998.
- Ostrom E: A general framework for analyzing sustainability of social-ecological systems. Science 2009, 325:419-422.
- 11. Scholz RW: Environmental Literacy in Science and Society. From Knowledge to Decisions. Cambridge University Press; 2011.
- Turner BL II, Matson PA, McCarthy JJ, Corell RW, Christensen L, Eckley N, Hovelsrud-Broda GK, Kasperson JX, Kasperson RE, Luers A et al.: Illustrating the coupled human-environment system for vulnerability analysis: three case studies. Proc Natl Acad Sci U S A 2003, 100:8080-8085.
- Liu JG, Dietz T, Carpenter SR, Alberti M, Folke C, Moran E, Pell AN, Deadman P, Kratz T, Lubchenco J et al.: Complexity of coupled human and natural systems. Science 2007, 317:1513-1516.
- 14. Meadows D: Thinking in Systems. Earthscan; 2009.
- Levin S, Xepapadeas T, Crépin A-S, Norberg J, de Zeeuw A,
 Folke C, Hughes T, Arrow K, Barrett S, Daily G *et al.*: Socialecological systems as complex adaptive systems: modeling and policy implications. *Environ Dev Econ* 2013, 18:111-132.

This paper highlights the importance of treating social–ecological systems as complex adaptive systems, emphasising important implications for policy and economic analysis.

- 16. Gunderson LH, Holling CS (Eds): Panarchy. Island Press; 2002.
- Raymond CM, Singh GG, Benessaiah K, Bernhardt JR, Levine J, Nelson H, Turner NJ, Norton B, Tam J, Chan KMA: Ecosystem services and beyond: using multiple metaphors to understand human-environment relationships. *BioScience* 2013, 63:536-546.
- Millennium Ecosystem Assessment: Ecosystems and Human Wellbeing: Synthesis. Island Press; 2005.
- Chapin FS III, Carpenter SR, Kofinas GP, Folke C, Abel N, Clark WC, Olsson P, Smith DMS, Walker B, Young OR et al.: Ecosystem stewardship: sustainability strategies for a rapidly changing planet. *Trends Ecol Evol* 2010, 25:241-249.
- Stafford SG, Bartels DM, Begay-Campbell S, Bubier JL, Crittenden JC, Cutter SL, Delaney JL, Jordan TE, Kay AC, Libecap GD et al.: Now is the time for action: transitions and tipping points in complex environmental systems. Environment 2010, 52:38-45.
- Lang DJ, Wiek A, Bergmann M, Stauffacher M, Martens P, Moll P,
 Swilling M, Thomas CJ: Transdisciplinary research in
- sustainability science: practice, principles, and challenges. Sustain Sci 2012, 7:25-43. This paper summarises key features characterising modern, transdisci-

plinary sustainability science.

22. Haberl H, Winiwarter V, Andersson K, Ayres RU, Boone C, Castillo A, Cunfer G, Fischer-Kowalski M, Freudenburg WR, Furman E et al.: From LTER to LTSER: conceptualizing the socioeconomic dimension of long-term socioecological research. *Ecol Soc* 2006:11.

- Collins SL, Swinton SM, Anderson CW, Benson BJ, Brunt J, Gragson T, Grimm NB, Grove M, Henshaw D, Knapp AK et al.: Integrated Science for Society and the Environment: A Strategic Research Initiative. Miscellaneous Publication of the LTER Network; 2007: available online at http://www.lternet.edu.
- 24. Seppelt R, Dormann CF, Eppink FV, Lautenbach S, Schmidt S: A quantitative review of ecosystem service studies: approaches, shortcomings and the road ahead. *J Appl Ecol* 2011, 48:630-636.
- Osterblom H, Sumaila UR, Bodin O, Sundberg JH, Press AJ: Adapting to regional enforcement: fishing down the governance index. *Plos One* 2010:5.
- Rathwell KJ, Peterson GD: Connecting social networks with
 ecosystem services for watershed governance: a socialecological network perspective highlights the critical role of bridging organizations. Ecol Soc 2012:17.

This paper elegantly illustrates the use of network analysis in a socialecological systems context.

- 27. Luthe T, Wyss R, Schuckert M: Network governance and regional resilience to climate change: empirical evidence from mountain tourism communities in the Swiss Gotthard region. *Reg Environ Change* 2012, **12**:839-854.
- Enfors EI, Gordon LJ, Peterson GD, Bossio D: Making investments in dryland development work: participatory scenario planning in the Makanya catchment, Tanzania. Ecol Soc 2008, 13:42.
- Palomo I, Martin-Lopez B, Lopez-Santiago C, Montes C: Participatory scenario planning for protected areas management under the ecosystem services framework: the Donana social-ecological system in Southwestern Spain. Ecol Soc 2011:16.
- Garnett T, Godfray HCJ: Sustainable Intensification in Agriculture. Navigating a Course Through Competing Food System Priorities. A Report on a Workshop. Food Climate Research Network and the Oxford Martin Programme on the Future of Food, University of Oxford; 2012.
- Pe'er G, Dicks LV, Visconti P, Arlettaz R, Báldi A, Benton TG,
 Collins S, Dieterich M, Gregory RD, Hartig F *et al.*: **EU agricultural** reform fails on biodiversity. *Science* 2014, 344:1090-1092.

This paper highlights that, despite important advances, some current policy initiatives still fall far short of what is needed from a sustainability perspective.

 Wu JG: Landscape sustainability science: ecosystem services and human well-being in changing landscapes. Landsc Ecol 2013, 28:999-1023.

This landmark paper provides a conceptual framework for applying sustainability science to the landscape scale.

33. Liu J, Hull V, Batistella M, deFries R, Dietz T, Fu F, Hertel TW, Cesar
Izaurralde R, Lambin EF, Li S *et al.*: Framing sustainability in a telecoupled world. *Ecol Soc* 2013:18.

This paper nicely illustrates the fundamental importance of social, ecological, and social-ecological connections over large distances.

- 34. Ekstrom JA, Young OR: Evaluating functional fit between a set of institutions and an ecosystem. *Ecol Soc* 2009:14.
- **35.** Brondizio ES, Ostrom E, Young OR: **Connectivity and the governance of multilevel social–ecological systems: the role of social capital**. *Annual Rev Environ Res* 2009, **34**:253-278.
- Biermann F: 'Earth system governance' as a crosscutting theme of global change research. Global Environ Change 2007, 17:326-337.

- 37. Biggs R, Schlüter M, Biggs D, Bohensky EL, Burnsilver S, Cundill G, Dakos V, Daw TM, Evans LS, Kotschy K et al.: Toward principles for enhancing the resilience of ecosystem services. Annual Rev Environ Res 2012, 37:421-448.
- Hughes TP, Linares C, Dakos V, van de Leemput IA, van Nes EH:
 Living dangerously on borrowed time during slow, unrecognized regime shifts. *Trends Ecol Evol* 2013, 28:149-155.
- The fundamental importance of slow changes is illustrated in this paper.
- Carpenter SR: Eutrophication of aquatic ecosystems: bistability and soil phosphorus. Proc Natl Acad Sci U S A 2005, 102:10002-10005.
- Walker BH, Carpenter SR, Rockstrom J, Crépin AS, Peterson GD: Drivers, slow variables, fast variables, shocks, and resilience. Ecol Soc 2012:17.
- 41. Ludwig D, Jones DD, Holling CS: Qualitative analysis of insect outbreak systems: the spruce budworm and forest. *J Anim Ecol* 1978, **47**:315-332.
- Hughes TP, Graham NAJ, Jackson JBC, Mumby PJ, Steneck RS: Rising to the challenge of sustaining coral reef resilience. *Trends Ecol Evol* 2010, 25:633-642.
- 43. Biggs R, Gordon L, Raudsepp-Hearne C, Schlüter M, Walker BH: Principle 3: Manage slow variables and feedbacks. In Principles for building resilience: Sustaining ecosystem services in social-ecological systems. Edited by Biggs R, Schluter M, Schoon ML. Cambridge University Press; 2015:105-141.
- Gibson CC, Ostrom E, Ahn TK: The concept of scale and the human dimensions of global change: a survey. Ecol Econ 2000, 32:217-239.
- Crépin AS: Using fast and slow processes to manage resources with thresholds. Environ Res Econ 2007, 36:191-213.
- Scheffer M, Westley F, Brock W: Slow response of societies to new problems: causes and costs. Ecosystems 2003, 6:493-502.
- 47. Foster JB, Clark B, York R: *The Ecological Rift: Capitalism's War on the Earth*. NYU Press; 2011.
- Schroeder H, McDermott C: Beyond carbon: enabling justice and equity in REDD+ across levels of governance. Ecol Soc 2014:19.
- 49. McDermott M, Mahanty S, Schreckenberg K: Examining equity: a
 multidimensional framework for assessing equity in payments

for ecosystem services. *Environ Sci Policy* 2013, **33**:416-427. This paper lays out the concepts of distributive, procedural and contextual equity as major challenges for future research.

- 50. Hill R: Towards equity in indigenous co-management of protected areas: cultural planning by miriuwung-gajerrong people in the Kimberley, Western Australia. *Geogra Res* 2011, 49:72-85.
- 51. Voss J-P, Bornemann B: The politics of reflexive governance: challenges for designing adaptive management and transition management. *Ecol Soc* 2011:16.
- Chaffin BC, Gosnell H, Cosens BA: A decade of adaptive governance scholarship: synthesis and future directions. Ecol Soc 2014:19.
- Spierenburg M: Getting the message across biodiversity science and policy interfaces – a review. Gaia-Ecol Perspect Sci Soc 2012, 21:125-134.
- Voinov A, Seppelt R, Reis S, Nabel JEMS, Shokravi S: Values in socio-environmental modelling: persuasion for action or excuse for inaction. *Environ Model Software* 2014, 53:207-212.
- 55. Lubchenco J: Entering the century of the environment: a new social contract for science. Science 1998, 279:491-497.